

## Questionnaire for Board Candidates

### 2011 Candidate Questions

- **Name:**

*Michael K. Smith*

- **Optionally provide one URL to an external website of your choice:**

<http://www.adhost.com>

- **Provide a brief biography of recent experience, associations, and affiliations relevant to serving on the NANOG Board of Directors. Please be as specific as possible:**

- 2009 - 2011 - Chair, NANOG Communications Committee
- 2010 - 2011 - NANOG Transition Team Member (NewNOG)
  - Created original Pro Forma for NewNOG
  - Created original Membership model for NewNOG
  - Provided operational support for the new organization, including building and maintaining the NewNOG server.
- 2011 - 2011 - NANOG Board of Directors
  - Appointed in August to fill vacated seat through election in October
- 2010 - 2011 - NANOG Operational Support
  - Maintained NANOG servers and associated applications until move to Association Management provider complete.
- 2010 - 2011 - NewNOG Finance Committee Member
  - Helped create and verify the budget and financial forecasting for the new NANOG organization.
- 2011 - NANOG Association Management RFP Committee
  - Assisted in the work necessary to select and mentor our Association Management team.
- 2008 - 2011 - Seattle Internet Exchange Technical Advisor
- 2009 - 2011 - Board of Directors, Secretary - North Seattle Internet Exchange

- **Describe the relevance of your technical and professional experience to serve on the Board of Directors:**

- *I have 18 years of network and systems operations experience, from ISP operations to long-haul fiber optic deployments to Data Center operations.*
- *I have C-level organization management experience, including budget creation and analysis, vendor acquisition and relationship management, employee management and investor relations.*

- **What Internet-related services do you or your current employer or organization provide:**

*Adhost provides colocation, website hosting, server management, compliance auditing and transit Internet services.*

- **Are there any conflicts real or perceived that might arise should you be elected as a NANOG Board Member:**

*None*

- **Describe any concerns or limitations on your ability to participate or travel to attend Board Meetings and NANOG Meetings in person or to serve the entirety of a 2-year term:**

*None*

- **What differentiates you as a candidate, or makes you uniquely suited to serve on the NANOG Board of Directors:**

- *I have a proven track record of participation and providing value to NANOG, originally in my role as Chair of the Communications Committee and subsequently as a Transition Team member and finally as a member of the NANOG Board of Directors.*
- *I have a combination of operational and business experience that provide the necessary skills to serve on a board targeted towards a technical community.*
- *I have previous Board experience, serving as Secretary on the North Seattle Internet Exchange Board of Directors since 2008.*
- *I have an excellent working relationship with the NANOG Board, the Executive Director and the Association Management team.*
- *I've been attending NANOG regularly since 1998*

- **Why do you want to serve on the NANOG Board:**

- *I want to serve the organization in meeting the goals set by the Board in the coming term.*
- *I've worked tirelessly for the fledgling organization and would like to continue contributing to its growth now that the groundwork has been laid.*

- **What do you want to accomplish during your tenure on the board? And, describe how you expect to accomplish that goal:**

- *I will work to ensure the continued success of the NANOG organization and meetings and increase the organization's relevance outside of our historical community.*
- *I will work to ensure the organization will continue to thrive beyond the tenure of Board members that were involved in the original transition.*

- **Describe the level of relevance NANOG has to its membership, and the larger community:**

*NANOG is at the center of Internet operations, providing a common meeting space for operators from all different aspects of Internet operations. We make the Internet better.*

- **What are NANOG's greatest achievements in the last year?**

*Creating a standalone organization with a solid management foundation.*

- **What are NANOG's three greatest challenges and how do you see the Board addressing them:**

- *Determining the forward path of NANOG. Are we an organization that provides yearly meetings, or are we more than that?*
- *Defining how NANOG will operate with the new membership model and without outside stewardship.*
- *Defining if and how NANOG will grow and how we will use our capital.*